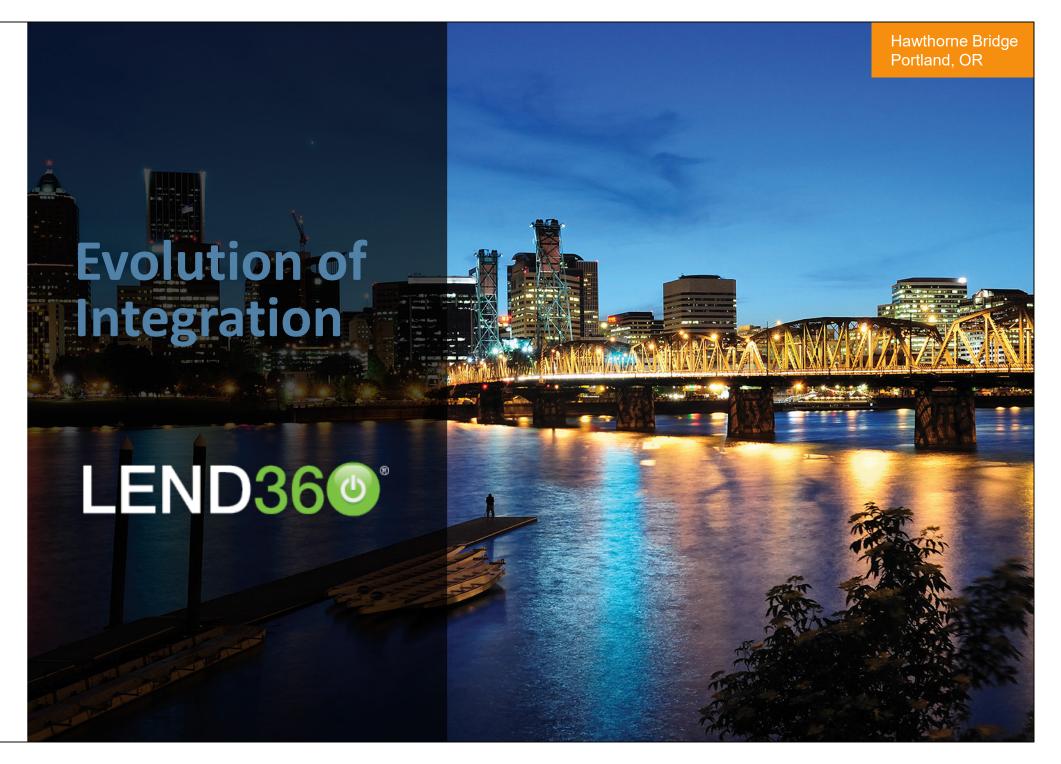
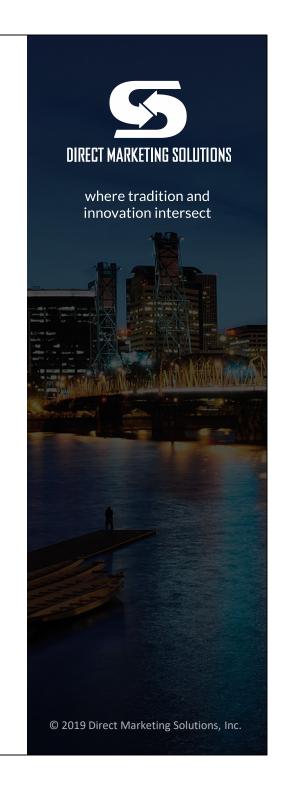


where tradition and innovation intersect



About John West

- More than 20 years of direct marketing experience at various financial service organizations, including Nationwide, Orchard Bank, Household, HSBC, Standard Insurance and Freedom Financial
- Managed over 1.5 billion pieces of direct mail
- Key leader in building the Orchard Bank direct mail business from the ground up
- At HSBC he worked on campaigns that averaged over 50M pieces mailed per month and resulted in net income growth >20% YOY.
- Launched the direct mail channel for the debt consolidation and personal loan lines of business at Freedom Financial
- PDM (Professional Direct Marketer) designation from the University of Missouri and a Certificate in Insurance Direct Marketing from the Direct Marketing Association

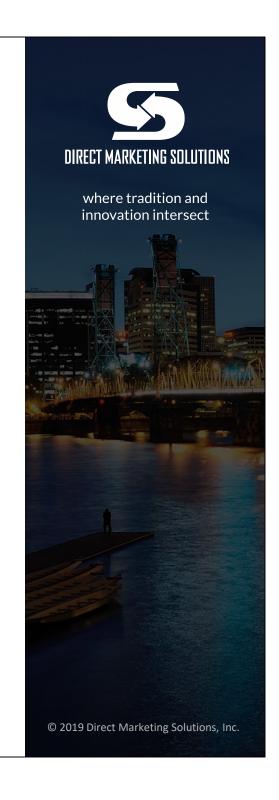


Integration – Is There A Secret Sauce?

Yes and No – One has to be channel agnostic to succeed

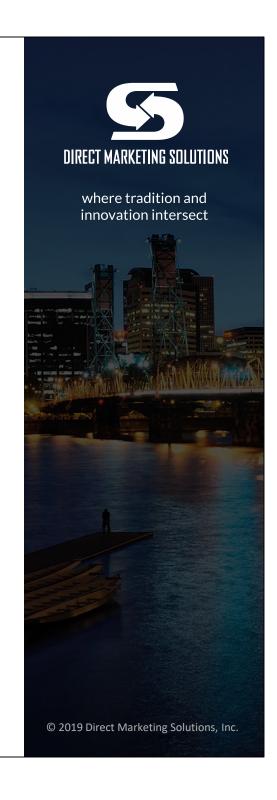
There are two elements to consider:

- 1. Infrastructure
- 2. Tactical
- **Infrastructure:** In order to have a **true** Attribution infrastructure, there needs to be a clear understanding of what it takes structurally and culturally to make this work. We see this as:
 - 1. Data warehouse with real-time dashboard functionality (API's) pipes in from all data / response sources
 - 2. Ad-hoc reporting capabilities to measure success and adjust on the fly
 - 3. Complete team integration analog and digital teams need to be on the same page with the same KPI's
 - 4. Proper tracking tools such as individualized offer codes, pixels and match back algorithms



Integration

- Tactical: Campaign tactics are key, it must be initiated with caution and thought to truly read results.
 - 1. Define metrics
 - 2. Test before you roll
 - 3. Set the test up properly (have the ability to truly read results)
 - Control/holdout cells that are large enough to have statistical significance
 - Well-designed control cells that will allow the evaluation of:
 - Treatment vs. non-treatment
 - Various treatment strategies (ex. direct mail only, direct mail + mobile, etc.)
 - Timing and sequence of messaging
 - Appropriate response windows
 - 4. Plan several campaigns ahead of time
 - Allow testing of message sequencing
 - Enable the evaluation of remail/messaging fatigue
 - Evaluate any seasonality effects
 - More campaigns can increase statistical significance of results if one campaign is not enough



Case Study – A True Attribution Example

Lending client running a multi-channel marketing program

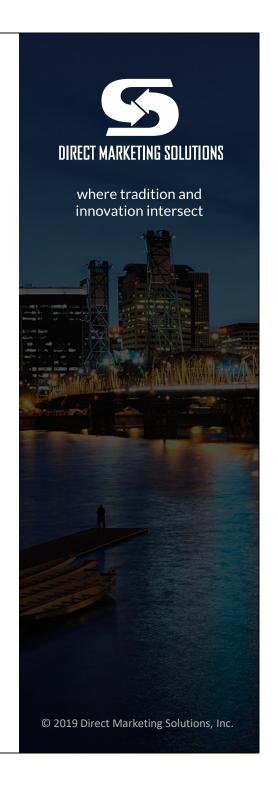
- Direct mail
- Mobile
- Social
- Search
- Aggregators

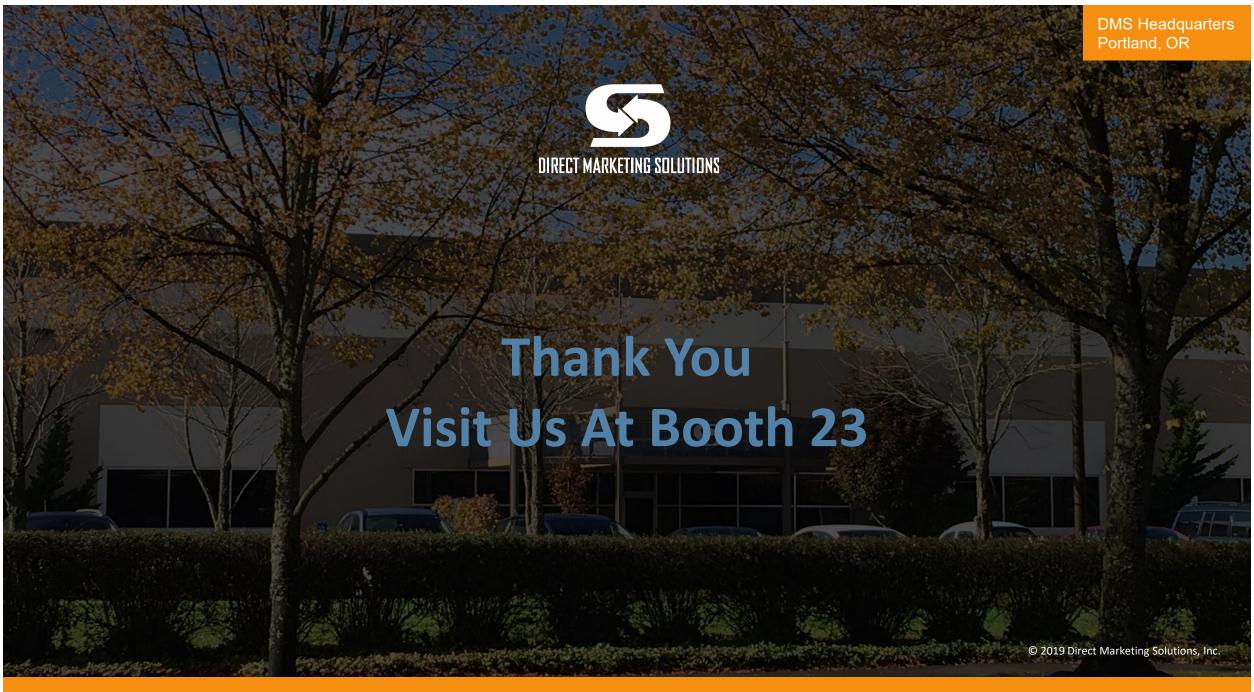
Response Channels

- Online
- Brick and Mortar

Solution

- Data Warehouse CampaignMinder™
 - All marketing and response activity
 - APIs to connect with Google Analytics/Microsoft Advertising
 - BI Tool
- Pixels, specific offer codes and custom match back logic for tracking and attribution
- Integrated Reporting
 - Shows all the different marketing touches for each response
 - Application funnel to track hits, gross responses, abandoned applications, failed/invalid applications, approvals, and net responses
 - Reveals true ROI from all marketing channels





WHERE TRADITION AND INNOVATION INTERSECT